

SHANKLEA PRIMARY SCHOOL

School Improvement Plan

2018 - 2019

Policy Control Details			
Date policy approved:	September 2018		
Prepared by:	Helen Brown	Signature	Date
Approved for issue by:	Gareth Pearson	Signature	Date
Review period:	1 year		
Review required by:	September 2019		
Responsibility for review:	Performance Improvement Committee		

School Improvement Aims

At **Shanklea Primary School**, we believe that every child must be provided with opportunities to develop socially, emotionally, academically and physically to achieve the highest possible standards. We are an inclusive learning community that is forward thinking, innovative and confident and committed to ensuring that all of the children in our care are happy, enthusiastic and purposeful learners.

We are working together to:

- Raise achievement through a commitment to high standards and expectations across **EYFS** and **the primary curriculum**.
- Enable every child to succeed as an independent, enthusiastic and confident learner
- Provide active, co-operative and independent learning through dynamic and high quality **outstanding teaching**.
- Create an atmosphere where each child is valued as an individual, enabling them to develop a positive self- image, self- discipline and respect for others.
- Ensure equality of opportunity at all times, so that each child is given appropriate support and enrichment opportunities.
- Create an inclusive learning community which challenges and enables every learner to flourish, prosper and develop aspirations for a successful future.
- Provide a welcoming, secure and safe, stimulating and enhanced learning environment.
- Provide an innovative, creative and integrated EYFS and primary curriculum which inspires and motivates children to learn and which takes account of different learning styles.
- Maintain a culture of vigilance and community cohesion, helping children to understand risk, becoming more resilient and knowing where to go for help and support at any time.
- Celebrate our rich diversity, British Values and work in partnership with parents, children and the wider community
- Staff and governance are clear about what we can do to support emotional wellbeing and mental health throughout the school community, as well as role and referral systems of specialist providers and local services.

Aims of the School Improvement Plan 2018-2019

To set challenging targets in the curriculum and whole school environment to raise achievement and attainment for **all** pupils.

To raise expectations and the overall standard to **outstanding** learning and teaching.

To provide appropriate resources throughout the school to ensure high quality and effective provision at all stages of children's development.

To provide staff with appropriate resources and training so enabling them to enhance their practice and carry out teaching more effectively.

To provide inclusive and fully integrated curricular provision thus raising achievement and attainment over time and enabling all children to fulfil their full potential.

To provide a safe and secure learning environment which ensures children to treat others with understanding, consideration and mutual respect. Children are encouraged to consider the welfare and feelings of others enabling all children to thrive and grow morally, culturally, socially, academically and spiritually.

Leadership and School Organisation

To ensure leaders and governors successfully discharge their core statutory functions and are committed to building capacity for continuous improvement and sustainability.

To develop the strategic effectiveness of leaders and governors within the school and the wider community

To continue to provide strong, cohesive and effective leadership with a clear direction on improving standards, provision and achievement across the school so pupils and staff excel.

To maintain a culture of high expectations, aspirations and scholastic excellence is recognised as vitally important

To clearly define roles for school management team and build capacity within

To enable staff with leadership responsibilities to be accountable for high standards and achievement and measure the impact of their work.

To ensure that **new** leaders are supported and challenged to secure and sustain improvements to teaching, learning and assessment. The climate for learning should motivate all staff to innovate and improve pupil outcomes thus ensuring the progress of pupils and that none fall behind and underachieve.

To ensure that safeguarding is effective and exemplary so leaders and governors work together to protect pupils from the dangers of abuse, such as bullying, sexual exploitation, radicalism and extremism.

To ensure the whole learning community (including children and families) are aware of the importance of developing core strength (thinking skills, character, resilience, self-esteem etc..).

To ensure all learners are able to recognise the positive lifestyle choices they make and recognise when choices put them at risk. Staff must know what to do if they suspect that pupils are vulnerable.

To ensure a collaborative multi-agency approach thus promoting high attendance over time and achieving the best possible learning outcomes with strong progress from pupils' original starting points.

To encourage the active engagement of parents and carers in children's learning from the 30 hours EYFS provision through to Year 6.

Staff Development

To develop the role of subject leaders and teachers in monitoring, evaluating and leading children's learning taking into account their personal development, behaviour and welfare

To maximise the impact of teaching assistants in our primary school setting through:

- Outstanding Teacher Assistants course and 'Achievement For All' coaching cycles.
- A consultative/research framework which enables support staff to be deployed and supported, to help them thrive in their role and improve outcomes for pupils: CPD enquiry network regarding independent learners.
- To ensure performance management and appraisal review is effective in supporting, encouraging and challenging professional development for all staff
- To ensure that all staff continue to have opportunities for the professional review of their work through the **Educational Endowment Foundation** framework and Professional standards for teachers and teaching assistants.

Raising Standards, Outcomes and Curriculum Development

To reach our ambitious outcomes for children's learning, all areas of work will be focused on four core priorities:

- 1. Sustained and substantial rise of pupil achievement and standards in all subjects:
 - In each year group and across the curriculum, including English and Maths, current pupils make substantial and sustained progress
 - the progress of disadvantaged pupils and pupils who have special educational needs or disabilities currently on roll should match or is improving towards that of other pupils with the same starting points.
 - From different starting points, the progress in English and maths is high compared with national figures. The progress of disadvantaged pupils from

different starting points should match or is improving towards that of others nationally.

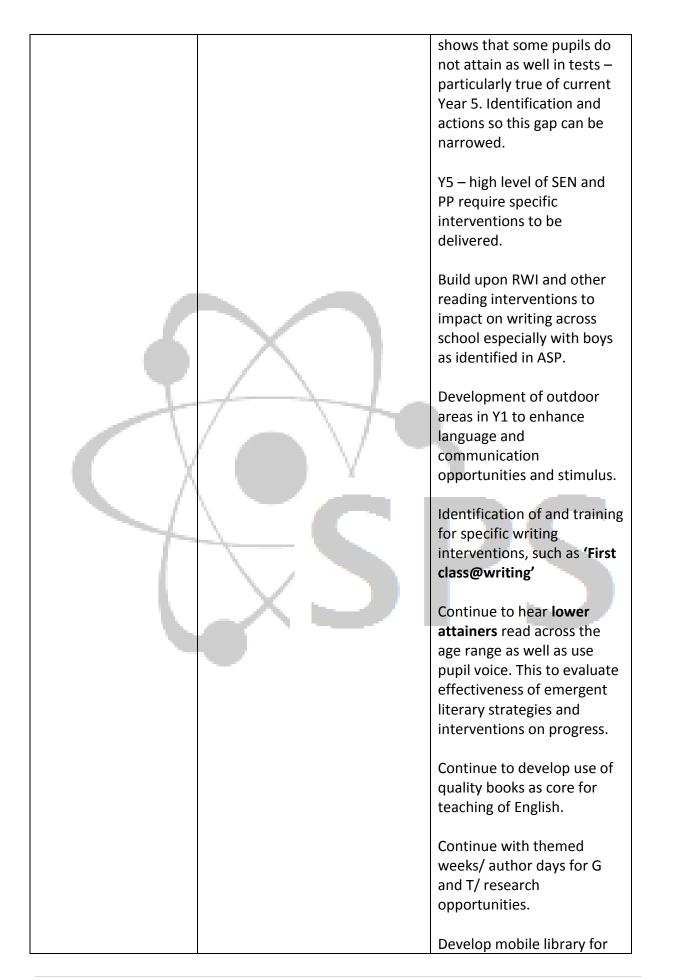
- To ensure staff are confident and able to use assessment data to plan for differentiation and progression.
- All pupils are able to recognise the progress they are making and how they need to improve.
- 2. Increase the proportion of outstanding teaching in all year groups:
 - Teachers demonstrate high expectations and deep knowledge of the subjects we teacher, questioning effectively to deepen understanding
 - Teachers provide incisive feedback so pupils improve their knowledge, understanding and skills.
 - Children are given challenging homework and are eager learners.
- 3. Maintaining high standards of learning behaviour, confidence and independence for all pupils
 - Pupils are confident learners. Their excellent attitude to learning has a strong impact on progress.
 - Pupils discuss issues in a considered way, showing respect for others' ideas and views.
- 4. Sustain outstanding standard of leadership and management across the school
 - The effective induction of new leaders and staff into the Shanklea culture which enables pupils and staff to excel.
 - Governors challenge senior leaders regarding the effective deployment of resources, including pupil premium, SEND, Primary P.E and sport premium, Literacy and Numeracy intervention funding.
- 5. Increase the setting-wide strategies and practice that
 - Celebrate diversity and difference through embedded curriculum examples, behaviours, explicit lessons, informal and non-formal learning opportunities, assemblies, visiting speakers etc.
 - The education setting has clear values in terms of **mutual understanding**, **tolerance** and **respect**, which are explicit through prospectus, displays, behaviours, reward systems, measured and monitored through Governors' reports etc.
 - There are explicit or embedded curriculum opportunities (planned lesson content, suspended timetable workshops, etc.) to deliver **PSHCE**, **SEAL**, **self-regulation**, therapeutic interventions.
 - The setting has in place comprehensive and visible anti-bullying strategies and practice that have involved the whole learning in terms of planning and implementation, with regular monitoring and evaluation by leadership, governance and **School Council**.
 - Every teacher (including **NQTs**) are supported and trained in positive behaviour management techniques. Plans are in place to collectively address any difficulties that emerge. There is cross-team ownership of behaviour management.

These core priorities will be achieved through detailed action plans in the following areas:

Early Years Foundation Stage (EYFS); English; Mathematics; Science; Computing based learning; Creative inspiring Curriculum; Humanities, Inclusion; Finance, Premises and Governors and Safeguarding.

Key Priorities	Key Objectives	Key Outcomes for Pupils
Raise of pupil achievement and standards in all subjects		
Raise of To continue to raise standards and attainment in Maths.	pupil achievement and standards i To continue to narrow the gap for disadvantaged groups of pupils across the school age. To ensure more able pupils are well challenged in all lessons. To ensure that teachers and support staff have developed high quality 'wave 1' teaching and learning strategies to improve the 'universal offer' to all young people, and work closely together to implement effective, planned intervention strategies when required. To ensure widespread effective practice with evidence of better outcomes for children and young people as a consequence of school improvement measures.	 in all subjects Effective Peer and Self-Assessment Analysis of NFER data showed excellent results. But Year 5 is a key priority due to the higher percentage of PP and SEND children. Early identification of those vulnerable children who require specific interventions. Ensure key strategies in place to prepare these children for KS2 SATs e.g extra time during test situations, 1:1 support during tests. Strategies embedded for Year 6. Early identification and timetabled support that will be required to prepare the current cohort for SATs. Analysis of the KS2 results have shown that children marginally missed 'expected' yet often secured low arithmetic scores. This area is a priority to improve improving pupil

		Weekly Y6 arithmetic tests in place and children identified for Success@arithmetic . All other year groups in KS2 will continue to do arithmetic tests as well as mental maths tests. Key priority is to maintain the maths improvements reached at 'exceeding' as well as improve percentage reaching 'expected' . Embed 'Aspire' groups to ensure progress made in
ł		exceeding is maintained. Data measures for current Year 6 shows a more positive picture. Specialist
	Ś	teachers are to access 'Bar Modelling' training by White Rose (October 2018) with other teachers from the Cramlington Schools' partnership.
To continue to raise	To continue to narrow the gap	Continue to improve on the
standards and	for disadvantaged groups of	percentage of children
attainment English,	pupils across the school age.	achieving a GLD.
especially Reading,		
writing and spelling,	Increase the percentage of boys	Analysis of those pupils who
across the school.	working at greater depth, so that	did not achieve 'expected'
	the gender gap continues to	KS2 threshold, suggested
	diminish.	many with Social Emotional issues – access to
	To ensure more able pupils are	'Achievement for All'
	well challenged in all lessons	training tailored to an audit
		of identified needs.
	To maintain the drive to secure	
	high outcomes for all pupils	Embed 'Aspire' groups to
	through an emphasis on	ensure progress made in
	improving writing skills and	exceeding is maintained.
	resilience, embedding this into	
	the wider curriculum.	Comparison of test and
		teacher assessment data



Increase the	To increase the properties of	pupils and engage parents through book share. Introduce book clubs for targeted cohorts of children.
Increase the proportion of outstanding teaching in all year groups	To increase the proportion of outstanding teaching and the sustained progress pupils make. To ensure all interventions are well matched to pupil needs and accelerate progress for identified pupils. Further develop the application of pupils' maths, problem-solving and Reading , Writing and Communication skills across the primary curriculum. Embedding of new staff – sharing experiences and skills of all staff. Further development subject leadership roles. Further develop mastery in foundation subjects. Engagement of parents through workshops in other curriculum areas.	Development of outdoor areas in Y1 to enhance to create a language rich environment in order to enhance vocabulary and S&L skills. Build upon RWI and other subject interventions to impact across Key Stages, aiming specifically towards any gaps identified in 2018 ASP . Enrich curriculum through further STEM approach opportunities, making links with local business (eg. Virgin) to draw in all learners, including boys to close the gender gap. Develop further some areas of curriculum to create more balance across subjects – themed weeks/ competitions/ visitors. SEN and LAC to be supported through 'Achievement for All' training. Challenge and Scaffolding Purposeful Curriculum Links High Level Questioning Pupil Led Independent

		Looming
		Learning.
		Highly effective phonics
		teaching.
		Parent Partnership working.
Maintaining high	To further develop children's	Strong Pupil Voice.
standards of learning	ability to effectively manage	
behaviour for all pupils	their own behaviour.	Low level disruption
		extremely rare.
	To further improve attendance	
	for persistent absentees	No groups disadvantaged by
		low attendance. The
	To provide an outstanding,	attendance of pupils who
	enabling learning environment.	previously had high rates of
▲	L X 1	absence is rising quickly to
	To ensure that staff are	the national average.
Y	'attachment aware' and	
-	implement strategies to	Broad/balanced curriculum
	overcome low-level attachment	that inspires learning.
	issues.	SMSC/ British values
Y Y	To ensure that staff are 'trauma	strongly feature in lessons.
	and neglect-aware', and refer	scioligiy reactice in ressons.
	any suspected cases through	
	appropriate and agreed systems	
	and processes.	
Sustain outstanding	To further develop accountability	Quality Professional Staff
standard of leadership	of subject leaders and teaching	Development at all levels of
and management	assistants for raising	personnel
across the school	achievement	
		Rising progress across the
	To continue to use reflective and	curriculum, including in
	robust feedback from regular	English and maths.
	monitoring of all staff to raise	
	achievement.	Exemplary relationships
	To implement offective	between staff and pupils.
	To implement effective induction for all new staff and	Coaching Cycles and triads
	NQTs.	to improve teaching
		practice and outcomes for
		all.
		Affiliation to
		Northumberland Virtual
		School, 'Achievement For
		All's Bubble' as well as the

	Teaching Development
	Trust.

Evaluation of Progress made in previous year

Priority Area 1 : To continue to raise standards, attainment and progress in all subjects and all keystages.

The progress towards achieving our targets and success criteria:

Attainment in writing shows improvement and is now good or better in all classes and will continue to be a focus to ensure attainment is maintained and further outstanding teaching is evident in **2018-2019**. This has been due to modelled Writing and Extended Writing CPD and teachers are now using the progression in writing document across the school to ensure commonality and accelerated progress from year to year in children's use of language and communication.

There has been an increase in % pupils on track and expected in reading and writing in **all** year groups. Attainment of pupils in phonic screening, SPAG is above national in EYFS, KS1 and KS2 cohorts following the implementation of **Read**, **Write Inc programme. (School Year 1 Phonics Screening Test 92.12.% as compared to National 81%; Year 2 re-check 93.75% as compared to National 92%)**

More emphasis on **mastery across curriculum** – becoming more obvious in core subjects as seen through contextual observations. Evidence seen in higher proportions of the current cohorts achieving 'exceeding' thresholds as compared to National.

2018 - 91.7% exc 37.5% Y2 Writing 2018 - 91.7 exc 31.2% KS2 Tests Reading 2018 - 85.4% 37% NA 2018 75% GPS 2018 - 89.6% 35.4% NA 78%

KS2 TA Writing 2018 - 89.6% exc – 31.3%

KS2 Combined 2018 - 71% 23% NA 64%

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Y2 Reading

Wider reading is increasingly a strength across the school, successfully resulting in good and outstanding progress. This has been due to Guided Reading support from teachers, teaching assistants, pupil mentoring and a focus on **Boys reading** and heightening the profile of the library and book corners. The impact of CPD and the introduction of higher order reading strategies within Key Stage 2 led to Year 6 outcomes well above the national average.

In English, lower attaining pupils are exceeding National Average for better than expected progress.

Good or better achievement and progress overall is broadly reflected in all year groups. Clear and specific marking, feedback and self - assessment by pupils, results in pupils being clear about what they need to do next in their learning.

Children evaluate their progress in lessons and make corrections and improvements following specific feedback.

Further action still required in this area:

- Maintain the increase in the % of pupils attaining the expected good level of development in **CLLD** at **EYFS**
- Sustain the % of pupils attaining the expected threshold for the phonic screening test.
- Increase the % of pupils attaining expected or exceeding standards especially in **Reading** at **the end of KS2** through the **'Acceleread'**, **'Power of Reading'**, **Power of Pictures'** and the **'Reciprocal Reading'** programme.
- Increase the % of pupils making expected progress for pupils in English.
- Increase the % of pupils converting from expected standard to mastery and greater depth in all subjects.
- Sustain the attainment in reading and writing more rapidly to be above national, especially for **Year 6 disadvantaged pupils**.
- Further narrow the gap between **boys and girls** in **Reading** and **writing**.
- Improve outcomes and maintain the higher levels of outcomes for the more able students through an uncompromising pursuit of excellence.

Priority Area 2 : To continue to raise standards and progress in maths

The progress towards achieving our targets and success criteria:

Teachers' planning and delivery now show a good or better understanding on how to teach mental maths, calculation and reasoning due to the impact of coaching cycles and triads of staff to evaluate mathematical progress and achievement.

Targets for last year were to increase our percentage of children achieving greater depth across school. Targets set were for 90% of children to reach at least expected with 30% exceeding.

During pupil progress meetings earlier in the year, aspire groups were created in each year group and these have been successful across school in securing value-added outcomes.

Children's work shows a clear difference between formal written and mental maths strategies. This work needs further development in response to the heightened expectations at the end of Key Stage 2.

Mental arithmetic and maths reasoning is a key focus of the daily maths lesson.

Children's work shows good opportunities where children apply skills learnt and increasingly demonstrate curiosity, imagination and concentration. There is evidence that the gaps between the attainment of groups of children and all children nationally, including disadvantage children are closing rapidly. Any gaps between areas of learning are closing.

Think boards are well used in KS1 and KS2 to support children with problem solving.

There has been an increase in the % of pupils attaining or meeting expected and mastery of maths at the end of KS1 and at the end of KS2. However, we continue to strive to secure a greater proportion of children achieving a standardised score of 110 plus.

EYFS GLD Achieved 88% and increase from previous years, 26% exceeding in maths, 24% exceeding in shape and space

KS1 2018 Maths results 93.8% [Prov National 75%] (31.2% Greater Depth) [Prov National 21%}

KS2 2018 Maths 2018 results: 79.2% expected+ [Prov National 78%] 35.4% exceeding [Prov National 22%].

98% of pupils at the end of KS2 made expected progress since the end of KS1.

There is substantial evidence of children assessing their own learning and taking steps to further their progress and achievement.

Further action still required in this area:

- Continue to improve children's written and mental maths skills with clear differentiation between the different strategies.
- Provide more opportunities to solve puzzles and take part in interactive problem solving and reasoning maths tasks and/or activities.
- Ensure medium term plans meet the Maths Curriculum standards.
- Embed and refine the Maths Curriculum.
- Measure the impact of new Mathematical Interventions First Class @Number, My Maths, Sum Dog and Times Table Rock Stars.
- Review Motivational Mental Maths Mountain and its impact.
- Measure the impact of mathematical programs and e-learning self-study tasks.
- Sustain the attainment in maths more rapidly to be above national, especially for

Year 6 disadvantaged pupils.

- Increase the % of pupils converting from expected standard to mastery and greater depth **in maths.**
- Improve outcomes and maintain the higher levels of outcomes for the more able students through an uncompromising pursuit of excellence.
- Continue to strive to secure a greater proportion of children achieving a standardised score of 110 plus in the National Maths tests.

Priority Area 3 : To maintain high standards in Science across the school

The progress towards achieving our targets and success criteria:

There has been a marked improvement in the quality of learning as evidenced by quality of children's work, informed marking, addressing misconceptions, AFL and marking ladders as is evident from book scrutiny sessions.

Data is now being used to inform planning – teachers asked to say what they will do in order to make sure the children make expected or exceeding 'Steps' progress.

Working walls and marking ladders in classrooms include key vocabulary and model progress in child speak and planning boards for the children to refer to.

There is evidence of children using ICT to aid their learning of Science, particularly digital microscopes, IPADS and graphing software.

Further action still required in this area:

- Establishment of extra-curricular STEM clubs with national accredited badge scheme.
- Networking opportunities established with local, national and global businesses to promote enterprise and career aspirations,
- Continued focus on children developing their Sc1 skills using 'ways of finding out about the world'; curiosity; enquiry; resilience and independence.
- Further develop children's recording skills.
- Continue book monitoring sessions looking at marking, AFL and SC1 evidence through marking ladders and target tracking.

Priotity Area 4: To ensure there is outstanding provision and learning experiences for children in the EYFS

The progress towards achieving our targets and success criteria:

Increased the % of children who received a GLD with a particularly challenging cohort.

There has been a clear focus on the planning and delivery of outstanding outdoor learning experiences. This has been achieved firstly by planning specifically for a wider range of

activities based on the children's interests and the new EYFS curriculum.

Weekly planning has been developed to include key questions, differentiation to support children working at all stages of "Development Matters" and activities that consolidate the focus activities. Learning walks and observation feedback reflects this outstanding environment.

The outdoor area is well resourced with high quality experiences that promote outstanding learning experiences.

Increased the % of children exceeding in Literacy and Numeracy this year introduced G&T Literacy, Numeracy and RWI. Also introduced star writer's groups.

This year EYFS Manager became a moderator for NCC which secured teacher judgements.

96% of the children can now blend CVC words targeted RWI interventions and changed the way we used the teachers and teaching assistants.

Changed EYFS timetables so that the pupils could be more creative in the afternoons and gather more CI observations.

Transformed the Forest area and Introduced forest afternoons which has impacted upon adventurous and resilient learning.

Achieved the Early Years Quality Mark.

Successfully implemented the 30 hours free childcare and numbers are at their highest and oversubscribed.

Consistency between Pre-school, Nursery and Reception on delivery of guided talk and writing.

Data shows children have made good or better progress in communication, talk and Writing after coming into Reception well below expected levels.

A weekly nurture group has been running with specific targeted children identified from data analysis.

Children have improved their vocabulary development. This is reflected in the end of year 2018 EYFS data trawl and analysis which has shown significant improvement against national norms. *(School GLD 88% as compared against National 2017 71%)*

Further action still required in this area:

- Ensure RWI is embedded into Nursery
- Continued focus on C&L and Calculation in Nursery.
- Sustain the attainment in EYFS and the proportion of children achieving a good level of development. Shanklea Primary School continues to improve more rapidly

and is above the national average, especially for **the Reception disadvantaged pupils**, (2018 60%). Gender gap to become a key priority.

- Improve outcomes and maintain the higher levels of outcomes for the more able students through an uncompromising pursuit of excellence.
- Developing high quality experiences, quality resources and delivery which will cater for those children that come in well below the national average.
- Raise the standards of teaching from good to outstanding.
- Ensure there is outstanding provision for **Reading** across the EYFS to ensure all children make outstanding progress.
- This year's cohort needs targeted interventions regarding mathematical vocabulary, concepts and application.
- Strive to offer a broad range of experiences that challenge children and promote their understanding of people in communities beyond their own experience.
- Further expansion of EYFS provision to include statutory obligations for 30 hours child care provision (0-2 year olds Little Monkeys, Community Playgroup and fulfil OFSTED statutory safeguarding, welfare and learning expectations). Work together to try and find a way of expanding our provision so we don't turn children away due to lack of space. Ensure tight systems and routines in Nursery with increased number of children.
- Develop and enhance our forest area.
- Development of EY SEND role and continue with the early years early identification and analysis of needs.
- Apply for bid to transform the outdoors adventure play.
- Piloting the New Baseline.

Priority Area 5: To provide high quality and well differentiated provision for vulnerable pupils

The progress towards achieving our targets and success criteria:

Intervention programmes are well planned based on pupil progress information and the tracking of specific groups.

Monitoring, training and support with delivering interventions has been effective at improving quality of intervention support.

Most Vulnerable children have a clear understanding of their targets and have several opportunities to work on them.

Inclusion meetings and support from inclusion team have been effective at identifying and implementing targeted support and reviewing regularly through a multi-agency approach

Improved differentiation for children with additional needs is well planned in most classes.

Effective in class support taken place to ensure attainment of vulnerable groups is raised.

Training for LSAs has resulted in them being more skilled to deal with conflict and problem resolution at play times.

Accountability has also developed resulting in LSAs taking a more proactive role at lunchtimes. Our appointed extra-curricular co-ordinator and sports leaders are clear of their roles and responsibilities through weekly meetings and improved communication.

Effective early identification of children with SEND in EYFS through effective links with outside agencies.

Improved attendance and effective meetings to target parents of children with low attendance or persistent absenteeism.

Three SENCOs (Phase specific) have gained national accreditation.

Further action still required in this area:

- Training and development of teaching assistants to support disadvantaged or vulnerable children so they thrive.
- Further develop strategies to ensure children and their parents are involved in their IEP targets and are more aware of how they are progressing.
- To further develop staff skills with wave 1 teaching to support children with autism, cerebral palsy, diabetes, hearing, visual impairment and communication disorders.
- All staff to receive (as appropriate), SEND specific training (e.g. Makaton), refresher Child Protection and Prevent training; Emergency First Aid and Defibrillator training; EYFS staff Paediatric First Aid, Manual handling and fire warden training.

Priority Area 6: To implement a future - proofed ICT infrastructure to enhance the primary curriculum and community communications.

The progress towards achieving our targets and success criteria:

All classes use the **VLE School 360** to support learning, set homework and provide strong links with parents and carers through the **School Gateway**.

Subject leaders support learning within their subject area through the use of new successful curriculum **VLE** pages and digital technology to enthuse children within that subject area. (Reading Eggs; Acceleread; My Maths; Mathletics, SumDog)

ICT is now used as a tool for learning in all subject areas with successful curriculum links, such as the use of programmes to support children's progress. These programmes include *Auresma, Clicker 5, Sock Puppets* and communicate in multi-media and print.

These programmes are planned to meet the needs of individuals, groups and classes.

The revised computing scheme of work is used in planning to facilitate and develop ICT skills across the curriculum

All members of staff and governors have signed and follow the school's **acceptable usage policy and key personnel are CEOP accredited** to ensure the safety of all children.

The appointment and induction of an ICT technician whose technical support has improved the engagement of disadvantaged students and impacted positively on overall learning outcomes over time.

Further action still required in this area:

- Meeting the statutory requirements of GDPR.
- Continued commitment in the development and use of ICT to promote Shanklea's ethos, values, pursuit of excellence and community cohesion through the publication of event schedules and current DfE legislation.
- Wider use of IPads across the school
- Blogging across the school.
- Mathematical intervention programmes to promote mental number facts and calculation and reasoning skills
- Further cross curricular links so ICT skills are embedded into daily practice in all areas of learning.
- Embed and extend the use of the Primary school tracker and Tapestry to measure progress and achievement
- Sustain and further embed school APPs for self- study and internet access for disadvantaged pupils.

Priority Area 7: To provide an outstanding learning environment

Foyer, hall, classrooms has been decorated and carpeted and are used for one-off lettings and community events.

Procurement and contracts have been evaluated successfully resulting in savings and improved facilities for staff and pupils.

School environment has been maintained as a stimulating and well cared for place for children to learn.

Ongoing maintenance, repairs and building works has improved and modernised the school environment.

We have made a significant investment in ICT infrastructure (IWBs, projectors, laptops and IPAD portal.

Considerable savings have been achieved through clever procurement and competitive service level agreements enabling investment, retention of personnel and value for money.

Further action still required in this area:

- Develop use of premises for extended learning and community use.
- Development of playground facilities, in particular quiet area and outside large play equipment i.e. seating; murals; Yurt through community bid supported by Aviva.
- Improved communication with parents and carers including online payments systems, meal ordering- Live Kitchen, CPOMS

Priority Area 8: To respond to the revised Safeguarding agenda and provide a high quality 'values' curricula Overall priorities to achieve outcomes:

- To update all staff with the latest statutory safeguarding document 'Keeping Children Safe In Education' September 2018.
- To embed a 'culture of vigilance' into everything the school does so all personnel understand the safeguarding risks and how to report any concerns.
- To promote a rich and varied curriculum so children understand risk, become more resilient (including SEND, disadvantaged, gender, ethnicity and more able) and know where to go for help and support.
- To promote British Values (Democracy, the rule of the law, individual liberty, mutual respect and tolerance) as well as the diversity of society though the primary curriculum.
- Maintaining high standards of learning behaviour for all pupils.
- Raise pupil achievement and standards in all subjects.
- Increase the proportion of outstanding teaching in all year groups.
- Sustain outstanding standard of leadership and management across the school.

Key Priorities	Focus / outcome
Enjoy and Achieve: For children to attend, enjoy school and achieve	Increased % pupils on track in Literacy and maths
highly Raise standards and achievement in Literacy	Increased % pupils achieving expected or working in depth.
Raise attainment in using and applying mathematical skills, with a particular focus	Improved standards of creative writing & reading comprehension and SPAG skills
on problem solving	Pupils able to use and apply calculation methods effectively

Raise attainment in Science, in particular	
scientific investigation	Improved use of mathematical and
Deine attainment of under achieving and	scientific vocabulary related to real life
Raise attainment of under achieving and	contexts
vulnerable pupils	Children learn through the provision of a
Exceed national average for attendance	fully integrated curriculum
and punctuality	
	Retention of specialist MFL teacher to
To continue to provide high quality learning	enrich and extend language teaching and
opportunities in the Foundation Stage	aspirations KS1/KS2.
To develop the use of computing to support	Improved attendance and reduction of
learning, assessment and communication	persistent absentees.
across EYFS and the primary school	
curriculum. (e.g. Ipod purchase to capture	High standards of provision inside and
photographs for Tapestry)	outdoors in EYFS and on transition to
T / N	YEAR1.
	Underschilten in einzelle mehre einzelle mehred
	Underachieving pupils make accelerated
Stoy Eafor For children to be	and good or better progress Improved quality and provision in the
Stay Safe: For children to be	playground, particularly at lunchtimes
provided with a physically and	playsion a, particularly at lanentines
emotionally safe environment	Retention of extra-curricular clubs co-
Develop the school provides and facilities	ordinator to monitor and expand
Develop the school premises and facilities to support high quality extended school	community provision.
and community provision	
	Reduced incidents of negative behaviour
Develop pupils' well-being through the	during break times
PSHCE curriculum	
	Buildings and extended school provision
	meet needs of school and wider community
Be Healthy: For healthy lifestyles to	Outside learning is well planned and
	provides high quality experiences
be promoted	
To provide increased opportunities for	Increased Physical Development
children to develop awareness and	opportunities and after school clubs –
understanding of a Healthy Lifestyle and	disadvantaged pupils encouraged to attend
Environmental and Economic sustainability	and supported regarding accessibility/
	payment for musical tuition and residential
	visits.
	Pupils are able to demonstrate awareness
	Pupils are able to demonstrate awareness of their role in environmental and global sustainability

Make a Positive Contribution: For children to develop into socially responsible and emotionally independent learners To provide increased opportunities for children to develop awareness and understanding of a Healthy Lifestyle and Environmental and economic sustainability Develop pupils' well- being through the PSHCE curriculum – specialist subject teachers and purchase of age appropriate scheme of work To further develop the use of computing	Pupils are able to demonstrate global awareness through international links Buddy / friendship system are in place at playtimes – School Council; Sports Leadership modules/accreditation (Bronze to Gold) Improved transition between key stages – EYFSP/KS1/KS2/KS3
to support learning and impact on outcomes	
Achieve Economic Well-being:	Increased parental involvement and
support children and families by	understanding of pupil achievement
promoting economic well- being To provide increased opportunities for children to develop awareness and understanding of a Healthy Lifestyle and Environmental and economic sustainability	ICT is well used to support learning across the curriculum Increased family learning opportunities Promotion of enterprise activities and business innovation

Every Child Matters: Key Priorities for Improvement 2018-19

Overall priorities to achieve outcomes:

- Promote and embed British Values in everything the school does.
- Rise of pupil achievement and standards in all subjects
- Continue to incorporate 'Be The Best You Can Be' and 'Give It Everything You've Got' to all aspects of school life.
- Increase the proportion of outstanding teaching in all year groups
- Maintaining high standards of learning behaviour; resilience and independence for all pupils
- Sustain outstanding standard of leadership, governance and management across the school
- Ensure that the School appraisal system continues to both challenge staff and support them in providing the best possible teaching and learning outcomes for all children.